# Medicare and Medicaid Audits

#### **Ready or Not Here They Come**

Presented by:



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### As Presented to Medical Office Resources of Florida (MOROF)

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#### **OBJECTIVES**

- To understand basic concepts regarding Medicare and Medicaid audits
- To have a basic knowledge regarding the different organizations that can conduct a Medicare audit
- To understand how to respond effectively to an audit

Medicare Administrative Contractor = MAC

 MACs are private companies, usually subsidiaries of large insurance companies, that have contracted with the CMS to administer the Medicare Program

- Formerly called "Carriers," "Regional Carriers," or "Fiscal Intermediaries"
- For Florida:
  - First Coast Service Options, Inc., Jacksonville,
     Florida, for most Part B
  - Palmetto GBA (Government Benefits Administrators),
     LLC, South Carolina, for DME, HHA, Pharmacy, etc.,
     Columbia, SC

- Process and grant or deny applications
- Process claims and make or deny payments
- Maintain Medicare claims data
- Issue Local Coverage Determinations
- Conduct initial site visits and audits
- Conduct provider education and training

- Conduct audits
- Terminate Medicare billing privileges
- Conduct initial redeterminations and reconsiderations
- Recoup payments from audits conducted by other companies
- Contract for Qualified Independent Contractor reviews
- Terminate Medicare numbers
- Receive and review Corrective Action Plans and Requests for Reconsideration on Medicare billing privilege terminations

#### **RACs**

- Recovery Audit Contractor = RAC
- Often referred to as "Bounty Hunters"
- RACs are private companies contracted by the CMS, used to identify Medicare overpayments and underpayments, and return overpayments to the Medicare Trust Fund

#### **RACs**

- The RAC for the region that includes Florida:
  - Connolly Consulting Associates, Inc. of Wilton, Connecticut
  - Connolly's subcontractor is: *Viant Payment Systems, Inc.*

### WHAT RACs LOOK FOR

- Incorrect payments
- Non-covered services
- Incorrectly coded services
- Duplicate services

#### WHAT RACs LOOK FOR

- Codes that are commonly abused or misused
- Codes identified in OIG's Annual Work Plan
- Codes that are not routinely billed
- Outlyers excessive dollar amounts, excessive codes billed, excessive number of high level codes
- Codes billed for same date of service as office visits, other procedures, etc.

#### HOW TO PREPARE FOR RACs

- Review OIG Work Plan each year
- Review, update and revise internal "superbills" and codes billed
- Implement compliance efforts

#### HOW TO PREPARE FOR RACs

- Make sure you control what is being billed
- Establish systems to timely respond to RAC record requests
- Monitor claim denials and appeal these claims through the Medicare appeals process

### RAC APPEALS

- Documents provided with recovery actions and decisions will detail the appeal process
- Be sure to pay attention to deadlines
- Appeal documents must be <u>received</u> by the deadline given

#### **ZPICs**

Zone Program Integrity Contractor = ZPIC

When you hear ZPIC think "FRAUD"

#### **ZPICs**

 ZPICs are private companies contracted by the CMS, used to conduct audits for Medicare overpayments and detection of and recovery for possibly <u>fraudulent</u> <u>activities</u>

#### ZPIC AUDITS ARE INITIATED BY

- Whistleblower or Qui Tam Lawsuits
- Probe Audits
- Other audit agency findings
- Beneficiary/patient complaints
- Hotline complaints
- Complaints from other government programs (such as Medicaid)

- A ZPIC will routinely fax a letter to the practice shortly before close of business the day before a site visit/audit
- The site visit/audit may be scheduled to occur at a branch office and not at the main office

- Auditors will request to inspect the premises, will photograph all rooms, equipment, furniture, and diplomas on walls
- They will usually request copies of several patient records to review

- They will request copies of practice policies and procedures, treatment protocols, staff licenses and certifications, medications prescribed and used
- They will inspect any medication/narcotic lockers and will request drug/medication invoices and inventories

 You will usually be contacted for follow-up information and documentation after the audit and will eventually be provided a report and, possibly, a demand for repayment of any detected overpayments

#### ZPIC APPEAL PROCESS

 If the provider elects to appeal a claim reviewed by a ZPIC, then the ZPIC forwards its records to the CMS affiliated contractor (typically a MAC) to handle the appeal

#### ZPIC APPEAL PROCESS

- First Level Redetermination (MAC)
- Second Level Reconsideration (Qualified Independent Contractor)
- Third Level Administrative Law Judge Hearing

#### ZPIC APPEAL PROCESS

- Fourth Level Medicare Appeals Council
- Fifth Level U.S. District Court Review
- Bottom Line: ZPIC audits are won or lost with clinical documentation that clearly and concisely incorporates required payment criteria

### INCLUDE IN ALL RESPONSES TO AUDITS OR APPEALS

- Beneficiary names
- Medicare Health Insurance Claim number
- Specific service or item for which the redetermination/reconsideration is being requested

## INCLUDE IN ALL RESPONSES TO AUDITS OR APPEALS

- Name and signature of the provider
- All available medical records documentation (history, physical, consultation request, lab reports diagnostic imaging reports, etc.)

### INCLUDE IN ALL RESPONSES TO AUDITS OR APPEALS

- A transcription of any illegible handwritten notes
- Any additional notes, explanations, statements, etc., to clarify the services provided, the necessity of the services given, or any missing documentation

### PREPARE FOR AN AUDIT BEFORE IT HAPPENS

 Conduct an internal review of primary services you provide and make sure your documentation is in order

Prepare a checklist for documentation

### PREPARE FOR AN AUDIT BEFORE IT HAPPENS

- Make sure your referral sources know the guidelines and conditions for which items they order are covered
- Do not rely on supplier-generated forms to document medical necessity

### PREPARE FOR AN AUDIT BEFORE IT HAPPENS

- Make sure all items are clearly listed on the orders prior to dispensing and make sure your delivery documentation is detailed
- Make sure your documentation is legible and ALL signatures are legible

- Check your address on the audit letter to ensure it is the correct address of the site visit
- Make telephone contact with the auditors to make sure they are coming to correct location and you know what they will be auditing

- Immediately call your health care attorney and have him/her present at the audit and site visit
- If the site visit is set for a branch office, make sure the appropriate administrative personnel and at least other person who sees Medicare patients are in that office

Conduct a self-inspection of your office;
 call for a house-keeping visit if necessary

 Make sure all displayed licenses, permits, certificates, are current

- Make sure all patient health records are properly secured and your medical record handling and storage are compliant with HIPAA standards
- Have a separate room for the auditors to use with chairs and a flat surface

Make sure your office is "photogenic"

 Require proper photographic identification of all audit personnel and obtain a business card

- Assign one main staff person as communication point with the auditors (and your attorney)
- Keep a copy of every document you provide to the auditors during the site visit

- Be aware of auditors being told to scrutinize any practice prescribing narcotics or pain medications
- If the records needed by the auditors are in a different office, don't kill yourself getting them during the site visit
- Don't guess answers to questions

- Expect to be asked for your drug list
- Do ask questions of the auditors, regarding what they are auditing, any "hot issues," timing of audit, etc.
- Do not voluntarily advise the auditors of your own suspicions of wrongdoing or incorrect billing

- Keep good copies and document your transmittal of documents to the auditors
- If additional time is needed to forward records and documents requested by the auditors, request it by telephone and confirm it in writing

- Have your physicians available to speak with the auditors at least some time during the site visit, if at all possible
- Lend this matter your personal attention;
   do not delegate it to administrative staff

# WHEN PROVIDING RECORDS IN RESPONSE TO AN AUDIT

- All correspondence from Medicare, CMS or the contractor, should be taken seriously
- Read the audit letter carefully and provide all the information requested in it

### WHEN PROVIDING RECORDS IN RESPONSE TO AN AUDIT

- When receiving a notice of a Medicare audit, time is of the essence
- Any telephone communication with the auditor should be followed up with a letter
- Send all communications to the auditor by certified mail, return receipt requested so you have proof of delivery

## WHEN PROVIDING RECORDS IN RESPONSE TO AN AUDIT

- Properly label each copy of each medical record you provide and page number everything you provide the auditors, by hand, if necessary
- Keep complete, legible copies of all correspondence and every document you provide

#### **MEDICAID**

 The same practice tips for responding to Medicare records requests apply those for Medicaid

#### MEDICAID AUDIT

- In order to make sure your record keeping is adequate look to the Medicaid provider handbooks for claim requirements
- Medicaid audits are typically conducted by the AHCA rather than a private contractor
  - As Medicaid recipients move to managed care plans, private auditors may become more prevalent

#### MEDICAID AUDIT PROCESS

- Requests for records
- Preliminary audit report
- Final audit report
- Mediation
- Formal administrative hearing

#### **QUESTIONS?**



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