Basic Asset Protection for Doctors: Asset Protection Made Simple

Presented by:



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George F. Indest III, J.D., M.P.A., LL.M. Board Certified by the Florida Bar in the Legal Specialty of Health Law

Website: www.TheHealthLawFirm.com



Main Office:

1101 Douglas Avenue Altamonte Springs, Florida 32714

Phone: (407) 331-6620

Fax: (407) 331-3030

Website: www.TheHealthLawFirm.com

Objectives

- Maintain the focus of your medical practice on improved patient care rather than malpractice defense
- Structure your practice to reduce liability
- Protect your professional and personal assets from lawsuits
- Reduce malpractice insurance costs

Remember...

- The practice of medicine is a service business
 - Patients have a right to choose their provider
 - Payers have a right to choose their panel members

Ask Yourself...

- How well does my office represent me?
- Are appointments made/kept in a timely and professional manner?
- Do I have a working knowledge of my patients' medical records?

Ask Yourself...

- Do my billing and collection procedures unnecessarily antagonize some patients or give them reason to be resentful?
- Are my medical records complete, legible, and accessible?

Service Based Disputes

- Complaints over cash/elective procedures not covered
 - Prequalify
 - Pre notify of costs procedures
- Charging for:
 - No show fees
 - Signing paperwork
 - Follow up visits to go over lab work
- Not being cognizant of drug costs

The Grandma Test

 Is your policy or procedure something you would subject your grandmother to?

Indicators of Potential Lawsuits

- Informal complaints
 - May be complaints about the quality of care received
 - Verify complaints are reported quickly
 - Train your staff to escalate complaints
- Medical record requests
 - Especially by dissatisfied patients

Indicators of Potential Lawsuits

- Patient conference requests
 - Could be a prelude to litigation
 - If patient arrives with an additional person, invite a staff member to sit in as your witness
 - Prepare a memorandum outlining the conversation and place in a legal folder
- Avoid communicating with patients by e-mail or letter unless absolutely necessary

Indicators of Potential Lawsuits

- Attorney requests
 - Be wary
 - Get a valid medical authorization form for release of information
 - Avoid discussing the case beyond the release of the patient's medical record

- Get legal counsel involved right away
- Notify insurance carrier
 - First notice should encompass a complete description of the event
 - If you report an incident which does not become a claim, neither your standing nor premium will be affected

- Protect the medical records of the patient
 - Medical records are your first line of defense
 - Limit staff access to records
 - Never alter your records
 - Your insurance coverage may be jeopardized if you tamper with medical records

- Cooperate with your insurance carrier
 - Be candid
 - If you believe your actions were within the acceptable standard of care, let your carrier know

- Develop a legal file
 - Keep any correspondence received from the plaintiff's attorney, your insurance carrier, your defense attorney, and your personal attorney in this file

- Avoid discussion about the claim
 - Limit these discussions to your insurance carrier and defense attorney

No blogging or social media complaining

Statute of Limitations

- Most negligence actions is 4 years
- Medical malpractice is actually 2 years
- Runs from when the patient knew or should have known that the injury occurred and that there was a reasonable possibility that the injury was caused by medical malpractice
- Statute of repose may limit claim to 4 years even if the injury and/or cause was unknown

- Pre Suit Requirements
 - Investigate the claim
 - Gather records
 - Get expert review
 - Get sworn expert opinion
 - File notice of intent

- 90 days pre suit investigation period
- At the end, the physician can:
 - Deny the claim
 - Offer to settle
 - Offer to arbitrate on damages (requires an admission of liability)

- Plaintiff files a complaint
- Discovery phase
 - Written questions
 - Request for documents
 - Depositions
 - Experts hired

- Mediation
- Trial date is set at pre-trial conference
 - Could be several years away

Consent to Settle By Physician

Insurer can't settle without your agreement

 Amendment to the law permits the policy to allow for physicians to refuse settlement

Three Strikes and You're Out

- A strike is defined as a final judgment by a court or agency that has been supported by clear and convincing evidence
- Any doctor hit with three qualifying malpractice judgments will have his/her medical license revoked automatically

Strike Occurs After:

- A final order of an administrative agency following a hearing where the doctor was found to have committed medical malpractice
- A final judgment of a court of law entered against a doctor where the licensee was found to have committed medical malpractice in a civil court action; or
- A decision of binding arbitration where the doctor was found to have committed medical malpractice

Reducing Malpractice Risk

- Stay current
- Spend the time
- Serve your patients needs medically, personally, and financially
- Document, document, document

Asset Protection

Insurance Coverage

- Insurance coverage through a reputable carrier with appropriate limits is the best asset protection you can get
 - Malpractice insurance
 - Premises liability insurance
 - Umbrella coverage
 - Excess/Secondary coverage

Business Entities

- Why form a company?
 - Offers protection for your personal assets
- Caveat:
 - Must observe the "corporate form"
 - i.e. treat it like a business and not your piggy bank

Layers of Protection

- Using multiple business entities can add additional layers of protection
- Place all significant assets in separate business entities
 - Expensive equipment
 - Building and/or property

Spouse or no Spouse

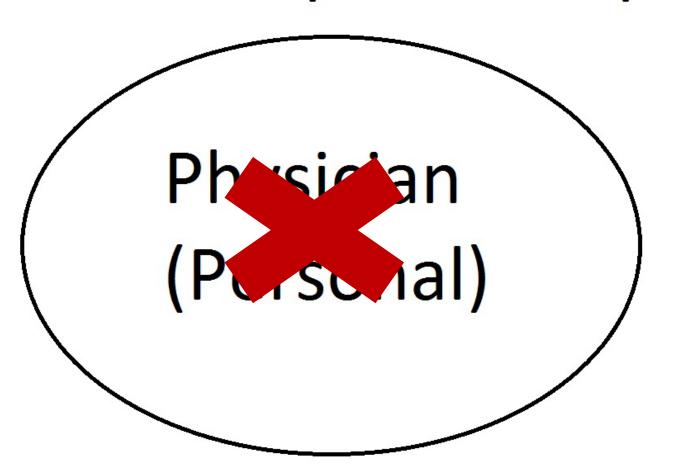
- Depending on the law in your jurisdiction it may be advantageous to own your practice with a spouse or even children
- However, there is considerable disagreement among asset protection planners on the subject

Other Methods of Asset Protection

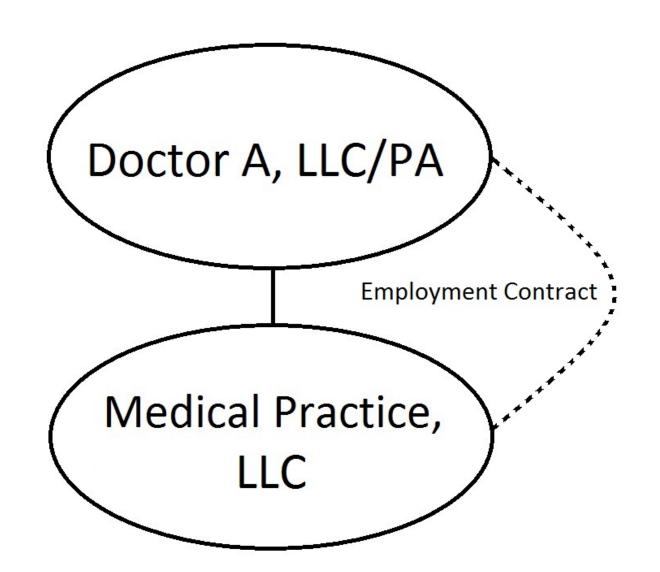
- Have your spouse sign for a child's driver's license
- Carry sufficient auto insurance
- Disability insurance
- Avoid excess liability in other business endeavors

Structuring Your Practice

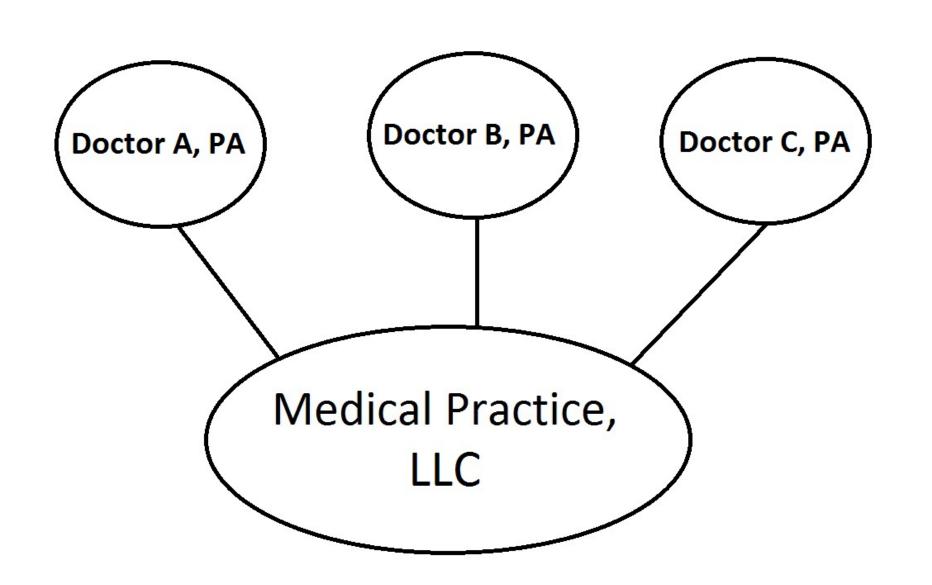
Sole Proprietorship



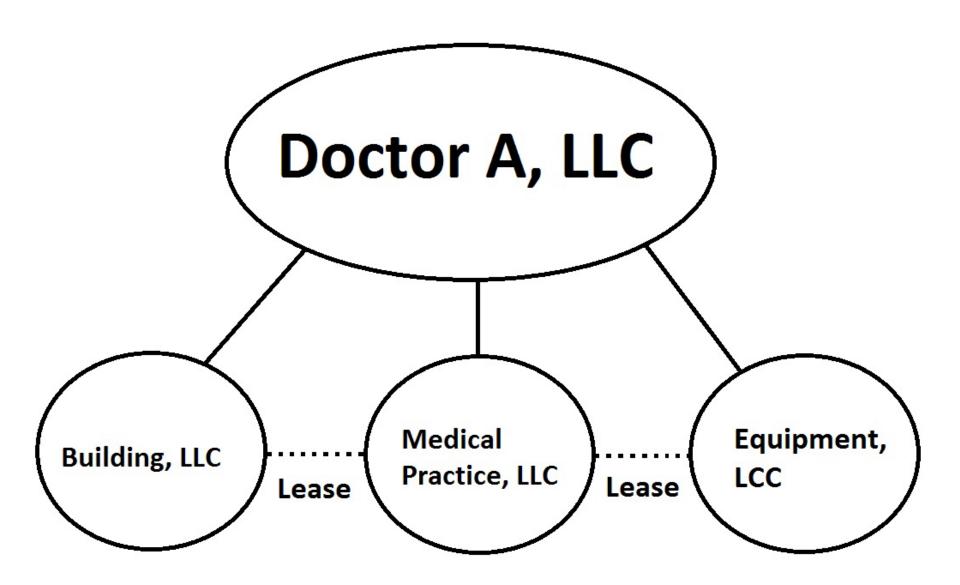
Single Member



Medical Practice, LLC



Asset Structure



Health Care Clinic Act

Health Care Clinic Act

- Requires clinics with lay owners to be licensed by the Agency for Healthcare Administration
- Applies: If <u>ANY</u> portion of the business is owned by a non-exempt person

Traps for the Unwary

- If a non-exempt person owns the clinic, practice, or facility.
- If a non-physician controls all major decision making for the clinic, practice or facility.
- If all financial matters are controlled by a nonphysician.
- If a corporation or LLC owns the clinic, practice or facility.

HCCA Consequences

- Third-degree felony with each day of operation
- If an individual has an interest in more than one clinic, AHCA may revoke the license for all of the clinics
- Administrative fines of up to \$5,000 per day
- Potential recoupment of claims made to third-party payors

Keep in Mind

- Some health professions prohibit ownership by anyone outside of that specialty
- Examples include:
 - Dentistry
 - Optometry
 - Chiropractic medicine

Defensive Medicine

Defensive Medicine

- Ordering potentially unnecessary medical tests, procedures or consultations to protect the physician from accusations of negligence
- 75% of physicians report practicing defensive medicine
- About \$650 billion spent annually

Pitfalls of Defensive Medicine

- Delays in patient care
- Increased expense in patient care
- Expose patients to unnecessary risks
- Damage doctor/patient relationship
- Exposure to other liability such as audits

Protect Yourself

- Documentation
- Follow-up
- Procedures
- Patient relations

Protecting Your License

The Initial Complaint Sources

- Disgruntled employee/employer, colleague/coworker, patient/family member
- Code 15 or adverse incident report
- Agency for Health Care Administration (AHCA) surveys
- Law Enforcement
- Self Report or Adjudication
- Malpractice Allegation
- National Practitioner Date Bank (NPDB)
- Other

Common Allegations in DOH Complaints

- Unprofessional conduct (e.g. disruptive physician)
- Failure to practice with reasonable skill and safety
- Criminal conduct
- Engaging or attempting to engage in the possession, sale or distribution of controlled substances
- Filing a false report
- Malpractice settlements

Collateral Consequences of License Discipline

- Discipline remains on the medical license forever
- Will usually precipitate an investigation and/or discipline by other states where the physician holds a license
- When discipline is imposed, the physician generally has an affirmative duty to report to other states where a license is held
- Could serve as a basis for exclusion from Medicare/ Medicaid programs
- Will generate a NPDB report



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1101 Douglas Avenue Altamonte Springs, FL 32714

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Fax: (407) 331-3030

Website: www.TheHealthLawFirm.com



Orlando Office (By Appointment):

37 North Orange Avenue, Suite 500 Orlando, Florida 32801

Phone: (407) 331-6620

Fax: (407) 331-3030

Website: www.TheHealthLawEirm.com



Pensacola Office (By Appointment):

201 East Government Street Pensacola, Florida 32502

Phone: (850) 439-1001

Fax: (407) 331-3030

Website: www.TheHealthLawFirm.com



Denver, Colorado Office (By Appointment):

155 East Boardwalk Drive, Suite 424 Fort Collins, Colorado 80525

Phone: (970) 416-7454

Fax: (866) 203-1464

Website: www.TheHealthLawFirm.com



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